

# EMI AKIODE, PMP

US Citizen | 443-579-7936 | [emiakiode@gmail.com](mailto:emiakiode@gmail.com) / <http://www.linkedin.com/in/emiakiode/> | Mclean, VA

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## SENIOR NONPROFIT PROJECT LEADER

**Strategic Planning | Data Analytics | Lean Six Sigma | Stakeholder Engagement | Quality Management  
Data & Risk Management | Cost Forecast | Procurement & Contract Management | Solver | Digitization**

**Data Analytics | Graduate Certificate**, George Mason University, Fairfax, VA  
**Data Analytics, Lean Six Sigma Certification**, University of Amsterdam  
**Organizational Analysis Certification**, Stanford University, Stanford, CA  
**Quantitative Modeling Certification**, University of Pennsylvania, Philadelphia, PA

**Project Management Professional (PMP)**, Project Management Institute, Newton Square, PA

**Tools and Technology:** Rapid Miner, SQL, Excel, Lean Six Sigma, Six Sigma Yellow Belt, Quantitative Modeling Tools, Dynamo/Cassandra for Enterprise Resource Planning (ERP), Federal Contract Audit Standards, SharePoint, Scrum, Kanban, Extreme Programming, Agile, Prism/Matrix Thinking, JIRA, Arena Software, Model Thinking, Quality Management

## 15 YEARS OF SUCCESSFUL PROFESSIONAL EXPERIENCE

**NONPROFIT EXECUTIVE & SURVIVOR, JAN 2021 – PRESENT, THE WATCH TOWER:  
HAPPY CHILD SOCIETY, [www.pmp-101.com/newsletter](http://www.pmp-101.com/newsletter), 4 YEARS OF ACCLAIM  
PREVENTING CHILD ABUSE AND IMPROVING COMMUNITY HEALTH FOR ABUSED FAMILIES AS  
A CO-RESPONDER, FUNDRAISER (\$100K+), PLANNER, AND DATA MODELER**

**Program Analyst | Department of Homeland Security under contract to Noblis ESI 5/2020 – 11/2022**  
*Spearhead and model business and data analysis activities, building a risk management coalition of 12 staff to organize standardized risk concepts for a \$500M portfolio including 55 legacy projects and 3500 ongoing activities.*

- **Strategic Planning.** Develop data lineage documentation, certificates of insurance, logs for compliance contracts, and MOUs utilizing meta data analysis, despite lack of scope and requirements baseline data, impacting projects spanning across 1200 federal employees and contractors. Create risk plans, audit evaluations and documentation to improve the quality of legal audits, insurance claims, government property disposition, logical data models, data provenance, and secure quality databases.
- **Data & Risk Management.** Audit contract requirements using standard federal procurement methods to reduce cycle time and improve throughput in work products, identifying ~50 missing deliverables every fiscal quarter.
- **Data Analytics and Quality Management.** Created an analytical hierarchy process leveraging quality management principles and Frontline Solver Excel plugin to develop four analysis tools: lessons learned capture plans, decision logs, benefits maps, and concrete action plans to underwrite data for proposals, which drastically improved the effectiveness of 5 DHS cybersecurity teams, private duty dispatchers, and a regional consortium as measured by a 20% reduced weekly work in progress and improved gage repeatability and reproducibility.

**Project Manager | Rose Knight Photography**

**3/2017 – 3/2020**

*Managed marketing and data analysis contracts for 10+ Fortune 500 companies, national organizations, and government agencies to provide technical support for web services, incident management systems, damage or data breach claims, and customer interface system logs.*

- **Data Analytics.** Budgeted and planned 15 scheduling processes, building consensus across functional units, using financial modeling and business analysis to optimize engagement strategy, insurance

requirements, and minimize cyber liability exposure for 52 data driven projects.

- **Enterprise Resource Planning.** Created and advanced resource plans of 98 digital programs serving as the primary point of contact for web technical support, analysis, design, scope, reliability, and optimization of the value stream management systems, including the training of ~22 stakeholders, volunteer, visitors and subcontractors in less than 2 weeks, critical for time sensitive event engagements.
- **Project Management.** Leveraged federal requirements to deliver at least 90-100% of the intended benefits. Standardized contract management business processes and procedures, mitigating 29 potential threats in an 8-person team in a Software Development Lifecycle (SDLC) environment.
- **Stakeholder Engagement and Management.** Translated business needs into product backlogs and lean stories, user acceptance testing, API, Integration, and test execution on projects for Federal Drug Administration (FDA) and National Institutes of Health (NIH). Served as the client point of contact, leading customer interaction and managing progress.

**Project Manager | Mentor Focus LLC**

**9/2014 – 9/2017**

*Led consumer interface performance analysis projects for Condortech Services, NVProperties, 360 Degree Education, and Pohanka Automotive Group to improve user-based digital functionality and web-based communication.*

- **Cost Forecasting.** Planned preliminary surveys, delivered wireframes of technology architectures into “to-be” architectures using agile and lean best practices. Improved forecasting of milestones and workflows for at least 87 IT projects. Lead and monitored the enterprise decommissioning and migration of web pages, data centers and networks into Amazon Web Service Cloud.
- **Convergent Thinker.** Drove project delivery by resolving user-based issues for 2 enterprise implementations. Mitigated more than 55 roadblocks within 30 days, working with newly created key performance indicators and target customer engagement metrics.
- **Stakeholder Engagement and Management.** Championed strategic research on a variety of Human Resource related topics and created reports to plan activities, develop internal tasks, and resolve problems in over 470 employee engagements, documenting over 250 lessons learned.
- **Data Analytics.** Expertly executed analytical, technical, and administrative compliance processes and government reporting resulting in the issuance of at least 50 government and commercial permits to improve schedule accuracy for construction projects in progress. Served as a subject matter expert to management and stakeholders regarding build codes, egress plans, plats, architectural drawings, blueprints, educational compliance, policy regulations, and legal topics.
- **Project Management.** Negotiated over 580 logistics agreements. Developed goals, plans, and monitoring systems for 5 national automotive brands. Projects required use of vendor asset/inventory systems, quality control management, requirements analysis, and oversight of change control processes.

**Project Engineer | Pyramid Systems contract to Federal Deposit Insurance Corporation 5/2013 – 8/2014**

*Performed quantitative analysis, developed metrics, and utilized dynamic scheduling and Structured Query Language (SQL) to integrate over 870 program budget estimates, which served to fast-track the completion of over 250 outstanding projects with Permit Express, small businesses and banks.*

- **Structured Query Language (SQL).** Improved project scheduling productivity by 30% by developing custom reporting tools. Streamlined the procurement management and reconciliation processes.
- **Data Analytics.** Oversaw testing and evaluation and auditing protocols in 56 end-to-end sprints for the lifecycle of the project working to maintain interoperability.

### **PRIOR RELEVANT EXPERIENCE**

**Supervisory Project Planner | College of William & Mary, Williamsburg, VA**

**Project Planner | The Colonial Williamsburg Foundation, Williamsburg, VA**

**Project Planner | Target Corporation, Newport News, VA**

**Project Planner | Anheuser-Busch, Williamsburg, VA**

### **EDUCATION**

**Bachelor of Arts, Public Policy, and Economics** | The College of William and Mary, Williamsburg, VA  
**Graduate Certificate, Data Analytics** | George Mason University, Fairfax, VA