

EMI AKIODE, PMP

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SENIOR PROGRAM MANAGER

**Strategic Planning | Data Analytics | Lean Six Sigma | Stakeholder Engagement | Quality Management
Data & Risk Management | Cost Forecast | Procurement & Contract Management | Expert Estimation**

Data Analytics | Graduate Certificate, George Mason University, Fairfax, VA

Data Analytics, Lean Six Sigma Certification, University of Amsterdam

Organizational Analysis Certification, Stanford University, Stanford, CA

Quantitative Modeling Certification, University of Pennsylvania, Philadelphia, PA

Project Management Professional (PMP), Project Management Institute, Newton Square, PA

Tools and Technology: Rapid Miner, SQL, Excel, Lean Six Sigma, Six Sigma Yellow Belt, Quantitative Modeling
Tools, Dynamo/Enterprise Resource Planning (ERP), Federal Contract Audit Standards, SharePoint

16 YEARS OF SUCCESSFUL & PROFESSIONAL PROJECT EXPERIENCE

Non-profit Project Executive | Watch Tower: Happy Child Society

1/2021 – Present

WWW.PMP-101.COM/NEWSLETTER, Award winning child sex abuse prevention advocate improving cybersecurity, community standards and equitable outcomes for abused families as a survivor, conservator, co-responder, fundraiser (\$100K+), escape advocate, event planner, speaker, data warehouse builder and modeler.

- **Solutions architecture engineering & modeling.** Lead a breakthrough data analytics prevention case with Child Protective Services in two Virginia counties since November 2024
- **Achieved 10+ accolades as an small team information radiator** to disseminate accurate scope and strategy reports for 55 national and local agencies. Manage and lead reports on total case project life cycle costs as a multidisciplinary agile team agent to improve time, cost, and labor estimates with 104+ grassroots and community groups

Program Analyst | Department of Homeland Security under contract to Noblis ESI

5/2020 – 11/2022

Lead and model business and data analysis activities, building a risk management coalition of 12 staff to organize standardized risk concepts for a \$500M portfolio including 55+ legacy projects and 3500 ongoing activities.

- **Strategic planning and detailed gap analysis.** Develop data lineage documentation, certificates of insurance, logs for compliance contracts, and MOUs utilizing meta data analysis, despite lack of scope and requirements baseline data, impacting projects spanning across 1200 federal employees and contractors.
- **Create and continuously improve risk plans, schedules, audit evaluations and documentation.** Improved the quality of legal audits, insurance claims, property disposition, logic models, decision logs, and data warehouses
- **Contract and risk management.** Audit contract requirements using standard federal procurement methods to reduce cycle time and improve throughput in work products, identifying ~50 missing deliverables every fiscal quarter.
- **Organizational mapping and executive management.** Created an analytical hierarchy process leveraging quality management principles and Frontline Solver Excel plugin to develop four analysis tools: lessons learned capture plans, decision logs, benefits maps, and concrete action plans
- **Underwrite data for proposals.** Drastically improved the effectiveness of 5 DHS cybersecurity teams, private duty dispatchers, and a regional consortium as measured by a 20% reduced weekly work in progress and improved gage repeatability and reproducibility.

Project Manager | Rose Knight Photography

3/2017 – 3/2020

Managed marketing and data analysis contracts for 10+ Fortune 500 companies, national organizations, and government agencies to provide technical support for web services, using industry developments, business information systems and practices, development methods, tools, tactics, and techniques, agile test driven development, continuous integration of search architecture, and current cloud systems, damage or data breach claims, and system logs.

- **Schedule optimization and resource enhancement.** Budgeted and planned 15+ dynamic earned schedule processes, building consensus across functional units, using financial modeling and business analysis to optimize engagement strategy, insurance requirements, and minimize cyber liability exposure for 52 data driven projects.
- **Enterprise resource planning.** Created and advanced information system resource plans of 98 digital programs serving

as a leader in the design, development and deployment of native business software using technology infrastructure to network, compute and store valuable virtualization experiences

- **Scope and improve reliability to optimize value stream management systems.** Train and proctor the training of ~22 stakeholders, volunteer, visitors and subcontractors in less than 2 weeks, optimizing time sensitive constraints
- **Project Management Excellence.** Leveraged federal requirements to deliver at least 90-100% of the intended benefits. Standardized contract management business processes and procedures, abating 29 threats in an 8-person team
- **Stakeholder Engagement and Management.** Translated business needs into product backlogs and lean stories, user acceptance testing, API, Integration, and test execution on projects for Federal Drug Administration (FDA) and National Institutes of Health (NIH). Served as the client point of contact, leading customer interaction and managing progress.

Project Management Consultant | Mentor Focus LLC

9/2014 – 9/2017

Led consumer marketing analysis projects for Condortech Services, NVProperties, 360 Degree Education, and Pohanka Automotive Group to improve user-based digital functionality and web-based communication featuring oral speeches, briefings, writings, and guidance on technical recalls, progress reports or continuous development recommendations.

- **Cost Forecasting.** Planned preliminary surveys, delivered wireframes of technology architectures using agile and lean best practices. Improved milestones prediction and workflows for at least 87 IT projects.
- **Lead and monitored the enterprise decommissioning and migration of 100+ web pages, data centers and networks** into Amazon Web Service Cloud
- **Systems Thinker.** Improved project delivery by resolving user-based issues for architecture for 2 foundational enterprises involving cloud services, servers and storage, virtualization, high reliability and management, and infrastructure monitoring. Mitigated 55+ security construction roadblocks within 30 days, working with newly created knowledge, skills, and abilities that target engagement metrics
- **Stakeholder Engagement and Management.** Championed strategic research by evaluating existing and proposed business systems and procedures, developing requirements and identifying system solutions using metrology on a variety of human resource (HR) related topics and
- **Created HR reports to improve planning.** develop internal tasks, and resolve problems in over 470 employee engagements, documenting over 250 lessons learned.
- **Data analysis for compliance and value.** Expertly executed analytical, technical, and administrative compliance processes and government reporting resulting in the issuance of at least 50 government and commercial permits to improve schedule accuracy for construction projects in progress.
- **Project leadership through exquisite delivery and execution.** Negotiated over 580 logistics agreements to automate complex tasks using scripting or coding skills and PowerShell automation tools for 5 national automotive brands. Projects required use of vendor asset/inventory systems, quality control management, requirements analysis, and oversight of change control processes.

Project Engineer | Pyramid Systems contract to Federal Deposit Insurance Corporation

5/2013 – 8/2014

Led quantitative analysis to integrate cloud services with on premise technologies from Microsoft to audit +870

program budget estimates, fast-tracking the completion of 250+outstanding projects with Permit Express, small businesses and banks.

- **Structured Query Language (SQL).** Improved project scheduling productivity by 30% by developing custom reporting tools. Streamlined the procurement management and reconciliation processes.
- **Information and system analytics.** Oversaw testing and evaluation and auditing protocols in 56 end-to-end sprints for the lifecycle of the project working to maintain interoperability.
- **Subject matter expert to management and stakeholders.** Managed the dissemination of build codes, egress plans, plats, architectural drawings, blueprints, educational compliance, policy regulations, and legal topics.

PRIOR RELEVANT EXPERIENCE

Supervisory Project Planner | College of William & Mary, Williamsburg, VA

Project Planner | The Colonial Williamsburg Foundation, Williamsburg, VA

Project Planner | Target Corporation, Newport News, VA

Project Planner | Anheuser-Busch, Williamsburg, VA

EDUCATION

Bachelor of Arts, Public Policy, and Economics | The College of William and Mary, Williamsburg, VA
Graduate Certificate, Data Analytics Engineering and Computing | George Mason University, Fairfax, VA